Indiana State University

2006 - 2007 Administrative Annual Report

Facilities Management

Vision Statement

View/Modify Vision

The following is your vision statement loaded from previous submissions. Some administrative units, but not all, may wish to revise their vision statements based on the direction of the University toward pre-eminence. If this pertains to you, then please make changes in the box below:

The Department of Facilities Management plans, develops, and maintains the physical environment and provides services which enhance the University's mission of teaching, research, life long learning, and public service in the support of our students, faculty, staff, visitors, and the Terre Haute Community. We constantly seek creative, visionary, and innovative solutions to better meet the ever changing campus needs. We strive to create, promote, and maintain a safe and healthful campus environment. We expect a high quality of integrity, performance, and professional behavior. We take pride in the appearance and the quality of our campus facilities.

Year in Review

Achievements

As you have heard, increasing public awareness of Indiana State University's accomplishments is crucial to building student enrollment, influencing policy makers, and developing a place of pre-eminence in the Midwest. What do you consider to be your department's accomplishments for the 2006-07 year that will contribute to this effort? (Please list in priority order and limit to no more than 8.)

STUDENT RECREATION CENTER: Completion of all construction documents and identification of funding has allowed the University to move forward with two significant projects just now underway, the \$21 million Student Recreation Center, and COLLEGE OF EDUCATION: the \$29 million renovation of University Hall to become the new home for the College of Education is currently underway. COLLEGE OF BUSINESS: PH II of the \$19 million renovation for the Federal Building to become the College of Business is well underway, with a planned occupancy in 2009-2010, followed shortly thereafter with the demolition of Statesman Towers. NATURAL GAS COST AVOIDANCE OF \$5,000,000.00: Due to the efforts of the Natural Gas Procurement Committee from several years ago, the University still continues to reap the benefits of long term natural gas contracts (through December 2010), with a projected cost avoidance to date of approximately \$5,000,000.00! VISION 2025: Continued planning efforts toward completion of the VISION 2025 Facilities Master Plan (UPDATE: currently nearing completion awaiting input from the Enrollment Services Plan, and the Academic Master Plan, prior to finalizing all VISION 2025 aspects) PLANNING FOR THE FUTURE DRAFTING REQUESTS FOR PORPOSAL: Drafted Requests for Proposals for: -New campus wide comprehensive Utilities Master Plan with emphasis on Sustainability -Satellite Chilled Water Plant to increase the capacity and reliability of our campus cooling systems -Public-Private Partnership request to developers to develop proposals for the former 22N5 site (an extremely valuable half block of downtown Terre Haute). Proposes to focus on commercial retail development oriented to students to increase campus life especially on weekends. -Privatizing Fleet Management (actually completed and submitted in July 2005, awaiting further action from the VP for Business Affairs) - PROPERTY ACQUISITIONS: Under direction of the

Board of Trustees and the Vice President for Business Affairs, the University has moved forward with the acquisition of over 100 properties located to the north and to the east of campus. These acquisitions will facilitate future planned growth for the main campus as we begin implementation of our next master plan phase in the coming three decades. ENERGY CONSERVATION, 'GREENING OF OUR CAMPUS': Through energy conservation efforts such as the 'Be Energy Aware' electrical campaign, we were able to: -Contain our water costs to less than ten years ago -Cut our use of propane fuels by over 24% over ten years ago -Reduce the amount of electricity we use campus-wide by 4.6% Over 5 years ago -Reduced the cost of operating our steam distribution on campus by nearly \$250,000/yr over the year previous through conservation and continuing the program of utility tunnel pipe insulation.

Enrollment

What steps did you take this year to aid ISU in overcoming enrollment challenges?

-Improvements to the natural campus environment (our buildings and grounds) continue to be a major positive to attracting and retaining students, as is maintaining clean safe environments in our academic facilities. -Working in conjunction with various entities of Terre Haute, we are helping plan and implement positive improvements to the Downtown Central Business District.

Action Steps

Do you have any further progress you would like to report?

Again the 'look toward the future' for ISU has accellerated to the point that over 100 properties near and around the campus have been purchased and many razed creating greenspace, where once stood delapidated houses.

Assessment

What are two ways in which you evaluated the quality or effectiveness in your area last year? What changes did you make based on those assessments?

We judge ourselves from the input we receive from our 'customer base' through e-mails, phone conversations, and memoes, plus the comments received daily as we walk the campus. We also continue to do self analysis through benchmarking with our peers across the country through surveys, and professional journal comparatives.

Budget

As you know, ISU is facing significant budget challenges. Finding ways to overcome these while increasing efficiency requires innovation. How are you overcoming your budget challenges this year?

Unfortunately we are deferring more and more maintainance with the hope that funding will one day allow us to return this cmapus to the level of quality we once enjoyed. Staffing levels continue to be a major challenge with current levels near 190 versus the 242 from 17 years ago. We are in essence doing less with less.

Quality

Quality

Please provide 1-2 suggestions to increase the ability of your department or the University to meet the criteria above.

We need to begin realizing our buildings (worth nearly \$1 billion) should be better utilized. There

are litterally tens of thousands of \$\$\$ being wasted annualy by heating and cooling buildings that have NO classes in session after 2pm!!! We need to begin filling our buildings with students and faculty from 8am to 6pm!

Feedback

This section is to allow you to share your ideas for enhancing enrollment, dealing with budget and other challenges facing the university community.

Enrollment? Do we really know who we are competing with? My wife is high school counsellor in VIGO County (for the past 20 years). During though years how many times have Admissions people been to her school and spoken with her students about coming to ISU???? NEVER! I've mentioned this to numerous key administrators during my years with ISU, so this should come to no surprise to anyone. This is embarassing, and only one of several examples of how we continue to talk about the problem but do nothing about it. We need (and have for decades) needed an enrollment services plan with key milestones, and deadlines and accountability for failure to meet goals. If we don't change dramatically, the futre will most likely have us lagging behind IVY Tech in many many ways,